



Upper Mississippi River Basin Association

179th Quarterly Meeting

August 4, 2026

St. Louis, Missouri

Agenda with
Background and Supporting Materials

Agenda
August 4, 2026

Time	Topic	Page	Presenter
10:00 a.m.	Call to Order and Introductions		Chris Wieberg, Missouri DNR <i>UMRBA Board Chair</i>
10:05	Approval of Minutes of May 19, 2026 Meeting	A1-5	
10:10	Executive Director's Report	B1-12	Kirsten Wallace, UMRBA
10:15	UMRBA Interstate Nutrient Collaboration Report	C1	Josh Wolf, UMRBA
10:30	Illinois River Integrated Water Science Basin	D	Jennifer Murphy, USGS
11:00	Navigation and Ecosystem Sustainability Program	E1	Marshall Plumley, USACE
	— Ecosystem Reach Planning		
	— Systemic Mitigation Plan		
	— L&D 25 (Second Chamber) Construction Progress		
12:00 noon	Lunch		
1:15 p.m.	Mississippi River Watershed Partnership		Sierra Schuchard, America's Watershed Initiative
	— Overview of May 2026 Workshop		
1:45	[Note: The preliminary agenda had a place holder for federal agency reports in the event that organizational priorities would be announced. Federal agencies are no longer anticipating any relevant announcements prior to the meeting. UMRBA is planning other relevant briefings during this time. The agenda will be updated shortly.]	TBD - TBD	
2:20	Administrative Issues	F1-8	Chris Wieberg, Missouri DNR
	— Future Meeting Schedule		
2:30 p.m.	Adjourn		

Upper Mississippi River Quarterly Meetings

Attachment A

Minutes

Page Number	Document Title
A-1 to A-5	Draft Minutes of the May 19, 2026 UMRBA Quarterly Meeting

**Draft Minutes of the
178th Quarterly Meeting of the
Upper Mississippi River Basin Association**

May 19, 2026

Edina, MN

Chris Wieberg called the meeting to order at 9:00 a.m. on May 20, 2026.

Participants were as follows:

UMRBA Representatives and Alternates

Rick Pohlman	Illinois Department of Natural Resources
Kirk Hansen	Iowa Department of Natural Resources
Grant Wilson	Minnesota Department of Natural Resources
Patrick Phenow	Minnesota Department of Transportation
Chris Wieberg	Missouri Department of Natural Resources
Chris Klenklen	Missouri Department of Agriculture
Wade Strickland	Wisconsin Department of Natural Resources

Federal UMRBA Liaisons:

Col. Matthew Chase	U.S. Army Corps of Engineers, MVD [on behalf of MG Kimberly Peeples]
Sabrina Chandler	U.S. Fish and Wildlife Service
JC Nelson	U.S. Geological Survey, Midcontinent Region
Travis Black	U.S. Department of Transportation, MARAD

Others In Attendance:

Nicole Vidales	Illinois Environmental Protection Agency
Chad Craycraft	Illinois Department of Natural Resources
Adam Schnieders	Iowa Department of Natural Resources
Liz Scherber	Minnesota Department of Natural Resources
Neil Rude	Minnesota Department of Natural Resources
Sam Clary	Missouri Department of Conservation
Adrian Stocks	Wisconsin Department of Natural Resources
Sammi Boyd	Wisconsin Department of Natural Resources
Deanna Prestwood	U.S. Army Corps of Engineers, MVD
Brian Chewning	U.S. Army Corps of Engineers, MVD
Kelly Keefe	U.S. Army Corps of Engineers, MVD
Jim Cole	U.S. Army Corps of Engineers, MVD

Samantha Thompson	U.S. Army Corps of Engineers, MVD
Brian Johnson	U.S. Army Corps of Engineers, RPDN, MVS
Nathan Wallerstedt	U.S. Army Corps of Engineers, MVP
John Henderson	U.S. Army Corps of Engineers, MVP
Melanie Peterson	U.S. Army Corps of Engineers, MVP
Dan Reburn	U.S. Army Corps of Engineers, MVP
Trevor Cyphers	U.S. Army Corps of Engineers, MVP
Marshall Plumley	U.S. Army Corps of Engineers, MVR
Davi Michl	U.S. Army Corps of Engineers, MVR
Shawn Sullivan	U.S. Army Corps of Engineers, MVS
Greg Kohler	U.S. Army Corps of Engineers, MVS
Kraig McPeck	U.S. Fish and Wildlife Service, Ecological Services
Sara Schmuecker	U.S. Fish and Wildlife Service, Ecological Services
Lauren Larson	U.S. Fish and Wildlife Service, Ecological Services
Matt Mangan	U.S. Fish and Wildlife Service, Ecological Services
Jon Amberg	U.S. Geological Survey, UMESC
Jim Fischer	U.S. Geological Survey, UMESC
Jennifer Dieck	U.S. Geological Survey, UMESC
Jeffery Robichaud	U.S. Environmental Protection Agency, Region 7
David Pratt	U.S. Environmental Protection Agency, Region 7
Jared Schmalstieg	U.S. Environmental Protection Agency, Region 7
Madeleie Castle	Senator Josh Hawley Office
Alice Messer	City of St. Paul, Minnesota
Alicia Vasto	Audubon
Jill Crafton	Izaak Walton League of America
Chuck Camillo	Midwest Flood Control Association
Olivia Dorothy	One Mississippi
Andrew Stephenson	The Nature Conservancy
Aaron Field	Theodore Roosevelt Conservation Partnership
James Summers	Private Citizen
Kirsten Wallace	Upper Mississippi River Basin Association
Brian Stenquist	Upper Mississippi River Basin Association
Mark Ellis	Upper Mississippi River Basin Association
Tyler Leske	Upper Mississippi River Basin Association
Natalie Lenzen	Upper Mississippi River Basin Association
Sadie Neuman	Upper Mississippi River Basin Association
Laura Talbert	Upper Mississippi River Basin Association
Josh Wolf	Upper Mississippi River Basin Association

Minutes

Kirk Hansen moved and Grant Wilson seconded a motion to approve the draft minutes of the February 24, 2026 meeting. The motion carried unanimously.

Executive Director's Report

Kirsten Wallace pointed to the Executive Director's report in the agenda packet for a summary of the Association's work efforts since the February 2026 meeting.

Wallace elaborated on UMRBA's advocacy efforts as well as its involvement in partnership planning efforts through UMRR and NESP.

Wallace expressed appreciation to the USACE MVD leadership team for hosting UMRBA in March 2027. The meeting affirmed that the USACE, USFWS, USGS, and the states are aligned in their vision and priorities for the Upper Mississippi River System.

Wallace announced two new partnerships for UMRBA, as listed below, and asked for the Board's authorization to enter into contractual agreements for each project:

1. A project with the North Dakota State University to create a nutrient management decision support tool (or dashboard) for the Upper Mississippi River Basin in order to promote the use of multi-benefit conservation practices in agricultural production systems. Minnesota PCA is also involved as a technical expert.

Grant Wilson moved and Rick Pohlman seconded a motion to authorize Kirsten Wallace to enter into a contractual agreement with North Dakota State University to participate as a partner in the project, which is expected to be three years in duration with funding of up to \$120,000 for UMRBA's contributions to the project.

2. A project with the University of Minnesota to explore machine learning (artificial intelligence) technologies to improve seasonal-to-subseasonal forecasting for Upper Mississippi River water levels.

Wade Strickland moved and Kirk Hansen seconded a motion to authorize Kirsten Wallace to enter into a contractual agreement with the University of Minnesota to participate as a partner in a project, which is expected to be three years in duration with funding of up to \$150,000 for UMRBA's contributions to the project.

Wallace provided a brief summary of the Association's estimates for income and expenses in FY 2026 and FY 2027 as well as major assumptions. In response to a request from Wallace, Hansen moved and Wilson seconded a motion to amend the FY 2026 budget for the Association as provided to the Board on May 12, 2026. The projected net loss of \$11,202. This assumes all of state travel reimbursement allocation will be drawn. The motion passed unanimously.

Wilson moved and Strickland seconded a motion to adopt the FY 2027 budget for the Association as provided to the Board on May 18, 2026. The projected net income of \$41,613. The motion was approved unanimously.

Wallace pointed to the UMRBA financial statements for January 2026 through March 2026 as provided on pages B-6 to B-11 of the agenda packet. Wilson moved and Pohlman seconded the motion to accept the Association's budget report and balance sheet as included in the agenda packet. The motion was approved unanimously.

UMRBA Water Quality Report

Adrian Stocks reported that the UMRBA Water Quality Executive Council (WQEC) has developed a work plan for UMRBA's water quality program in FY 2027. Stocks summarized key elements of projects to advance interstate water quality monitoring and nutrient reduction.

UMRBA is currently implementing a one-year fixed site monitoring project and developing a database to maintain the monitoring data. The WQEC is also reevaluating cost estimates for full implementation and will develop materials to use in exploring funding opportunities.

UMRBA is developing approaches for enhancing the states' interstate collaboration in reducing nutrient load reductions. UMRBA continues to participate in the Hypoxia Task Force, and this year will initiate a partnership with the North Dakota State University to develop a nutrient management decision support tool (or dashboard) for the Upper Mississippi River Basin.

Federal Agency Reports

Federal agency leaders shared insights on fiscal and organizational matters. The agency representatives who shared the briefings were Deanna Prestwood on behalf of USACE; Jeffery Robichard on behalf of USEPA; Sabrina Chandler on behalf of USFWS; JC Nelson on behalf of USGS; and Travis Black on behalf of MARAD.

Kirk Hansen and Kirsten Wallace pointed out that the FY 2027 Budget seems to place caps on personnel allocated to individual USACE programs and projects. The FY 2027 Budget seems to suggest a significant decrease in funding available for Division and District USACE personnel on certain programs such as UMRB. In response to questions about clarity and flexibility, Prestwood explained that MVD is actively reviewing the FY 2027 budget proposal, gathering the questions of potential implications, and seeking clarity on those very questions. Prestwood said MVD and the UMR Districts will continue to share information as they gain clarity and certainty. In response to a question from Wade Strickland, Prestwood said project sponsors and partners involved in PDTs should be provided with information about project implementation status and schedule.

Crosby Farms

Alice Messer presented on the City of St. Paul's plans to develop a an estimated \$60 million gateway and environmental education hub at the Crosby Farm Regional Park. The project includes a bluff-top welcome station, learning center, cafe, and boathouse. It also includes a partnership with USACE to implement an ecosystem project through the Navigation and Ecosystem Sustainability Program.

Liz Sherber provided an overview of Minnesota DNR's efforts to convene and facilitate partnership coordination and Neil Rude presented on NESP ecological project objectives and plans.

Administrative Matters

Future Meeting Schedule

August 2026 in St. Louis

— UMRBA Quarterly Meeting – August 4

- UMRB Coordinating Committee Quarterly Meeting – August 5

October 2026 to be held in the Quad Cities

- UMRB Quarterly Meeting – October 13
- UMRB Coordinating Committee Quarterly Meeting – October 14-15
- NESP Coordinating Committee Quarterly Meeting – October 14-15

February 2027 to be held virtually

- UMRB Quarterly Meeting – February 16
- UMRB Coordinating Committee Quarterly Meeting – February 17
- NESP Coordinating Committee Quarterly Meeting – February 18

May 2027 to be held in the Twin Cities Metro Area

- UMRB Quarterly Meeting – May 18
- UMRB Coordinating Committee Quarterly Meeting – May 19 and/or May 20
- NESP Coordinating Committee Quarterly Meeting – May 19 and/or May 20

With no further business, the meeting adjourned at 11:53 a.m.

Upper Mississippi River Quarterly Meetings

Attachment B

Executive Director's Report

Page Number	Document Title
B-1 to B-3	Executive Director's Quarterly Report
B-4	Treasurer's Quarterly Statement (7/20/2026)
B-5 to B-7	FY 2026 Profit and Loss Statement (7/20/2026)
B-8 to B-10	FY 2027 Profit and Loss Statement (7/20/2026)
B-11 to B-12	Balance Sheet (7/20/2026)



Executive Director's Report August 2026

Administration

Personnel

Laura Talbert and Henry Hansen departed UMRBA staff in late June. Other UMRBA staff are carrying forward their respective responsibilities until new personnel arrangements are made.

Ecosystem Health

Policy and Programmatic Interagency Coordination

UMRR Coordinating Committee Meeting

The UMRR Coordinating Committee met on May 20, 2026 in Bloomington, Minnesota. The agenda involved programmatic briefings regarding accomplishments and progress related to habitat rehabilitation and enhancement projects (HREPs), long term resource monitoring, and communications. The Committee also shared its efforts to create alignment in implementing long term resource monitoring given reduced funding for UMRR in FY 2025.

NESP Coordinating Committee Meetings

The Navigation and Ecosystem Sustainability Program (NESP) Coordinating Committee convened a quarterly meeting on July 19, 2026. The meeting was held virtually. The quarterly meeting included reports on routine program management as well as focused briefings on reach-based planning and ecosystem and navigation project implementation. In addition to this public-facing session, the Committee also convenes monthly meetings to advance programmatic priorities. Recent discussions have focused mostly on reach planning and FY 2026 program implementation.

Long Term Resource Monitoring Implementation Planning

FYs 2025-2026 After Action Review

The UMRR Coordinating Committee met on June 22 and June 29, 2026 to create an after-action report (AAR) review the decision-making process and results in response to low funding available for UMRR long term resource monitoring in FYs 2025 and 2026 as well as other constraining factors. The Committee is reviewing what was planned, what happened, and how to improve future processes and decisions making.

Hazardous Spills Emergency Management

Oil Pollution Act (OPA) Planning and Mapping

UMRBA incorporated updates to the Inland Sensitivity Atlas (ISA) for Wisconsin and jurisdictional data for the six-state region into the regional database as well as updates received from the Great Lakes

Commission (GLC) for Indiana and Michigan. The updated geodatabase was submitted to USEPA on July 20, 2026.

Staff participated in monthly Mapping Group meetings.

UMRBA hosted a virtual planning meeting for the East Central Minnesota – Northwest Wisconsin Sub-area on June 26, 2026. Following the recent expansion of the Sub-area, the meeting included substantial time to introduce the new members to the existing members and provide background information relative to the expanding area.

focused on introducing many of the new participants, added for the expanded geographic scope, to USEPA area planning. Case studies were also presented by local, state, and federal participants.

Water Quality

Interstate Water Quality Monitoring Program

UMRBA is coordinating a one-year project to implement the fixed site monitoring component of its UMR Interstate Water Quality Monitoring Plan. Monthly sampling began in October 2025. UMRBA is convening regular planning sessions among the state agency staff involved in implementing the fixed site monitoring.

Integrated River Projects

Water Resources Database Development

Per resources from the USEPA Exchange Network grant, UMRBA continues to develop a water resources database to house water quantity and water quality data that will support interstate collaboration efforts. The two central purposes of the project are to build the infrastructure needed to house UMRBA's water resource datasets and to increase the Association's future capacity for supporting interstate data collection and data sharing efforts. UMRBA staff are currently working with the contractor to build out the database as well as a web-based app to support the states' input of water quality monitoring data.

Communications and Partnership Collaboration

Meetings, Events, and Partnership Collaborations

UMRBA staff participated in national and regional collaborations through the following forums:

- River Connections: Mississippi River Watershed Science and Strategy Workshop on May 19-21
- Mississippi River Watershed Partnership Workshop on May 21
- USGS Upper Midwest Water-Use Collaboration Meeting on June 1
- MVD Change of Command Ceremony on June 11
- Midwest Flood Control Association Meeting on June 18
- University of Minnesota Towards Nature-Based Solutions Implementation Workshop on June 22
- Soil and Water Conservation Society International Annual Conference on July 26-29

Financial and Administrative Report

UMRBA Financial Report

Attached as pages B-4 to B-12 are UMRBA's 2026 and 2027 budget reports and balance sheet. As of July 20, 2026, ordinary income for FY 2026 totaled \$1,223,718.16 and expenses totaled \$1,369,896.98 for net ordinary income of -\$146,178.82. As of this date, UMRBA's cash assets totaled \$142,822.47.

Natalie Lenzen, UMRBA

From: Tidemann, Jason (DNR) <jason.tidemann@state.mn.us>
Sent: Monday, July 20, 2026 1:26 PM
To: Natalie Lenzen, UMRBA
Subject: RE: UMRBA Apr 1 - Jun 30 Treasurer Report

Hello,

As Treasurer, I have reviewed the monthly financial statements for the period 4/1/26-6/30/26. Activity reported on the Balance Sheet, Profit/Loss Budget Overview, Check Register, chase statements and Open Invoices Report provide a reasonable and consistent representation of the monthly financial activity for the referenced period.

Jason Tidemann

From: Natalie Lenzen, UMRBA <nlenzen@umrba.org>
Sent: Monday, July 20, 2026 9:33 AM
To: Tidemann, Jason (DNR) <jason.tidemann@state.mn.us>
Subject: UMRBA Apr 1 - Jun 31 Treasurer Report

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Jason –

I would like to request your statement of review of our April 2026 through June 2026 financials for the Treasurer's report in the August 4, 2026 UMRBA Board meeting packet.

Please let me know if you have any questions or need any further information.

Thank you,
Natalie

Natalie Lenzen
Operations Manager | Upper Mississippi River Basin Association (UMRBA)
7900 West 78th Street, Suite 380, Edina, MN 55439
651-224-2880 (*main office*) | 763-349-2049 (*direct*)
Find us online at www.umrba.org or [Facebook](#)

Upper Mississippi River Basin Association

FY 2026 Profit & Loss Budget Overview

July 2025 - June 2026

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Revenue			
4000 State Dues			
Illinois Dues	70,350.00	70,350.00	0.00
Iowa Dues	70,350.00	70,350.00	0.00
Minnesota Dues	70,350.00	70,350.00	0.00
Missouri Dues	70,350.00	70,350.00	0.00
Wisconsin Dues	70,350.00	70,350.00	0.00
WQ Assessment	68,040.00	113,400.00	-45,360.00
Total 4000 State Dues	419,790.00	465,150.00	-45,360.00
4100 Contracts and Grants			
Exchange Network Grant (IL)	87,029.64	102,000.00	-14,970.36
Interstate Monitoring (Multi)	50,598.25	65,600.00	-15,001.75
Interstate WQ Pilot	9,837.92	9,838.00	-0.08
UMN CIROH	123,332.41	190,000.00	-66,667.59
USACE (NESP)	148,848.06	186,458.30	-37,610.24
USACE (UMRR)	64,193.96	113,512.57	-49,318.61
USEPA (HTF)	125,710.26	140,000.00	-14,289.74
USEPA (OPA)	181,005.44	177,147.00	3,858.44
Total 4100 Contracts and Grants	790,555.94	984,555.87	-193,999.93
4200 Interest Income			
Short Term Interest			
Short Term (Brokerage Account)	10,819.48	8,000.00	2,819.48
Short Term (CD)	1,700.46	2,400.00	-699.54
Short Term (Checking)	706.77	900.00	-193.23
Short Term (Sweep)	30.84	35.00	-4.16
Total Short Term Interest	13,257.55	11,335.00	1,922.55
Total 4200 Interest Income	13,257.55	11,335.00	1,922.55
4300 Other Income			
Meeting Meals Income	114.67	115.00	-0.33
Total 4300 Other Income	114.67	115.00	-0.33
Total Revenue	\$1,223,718.16	\$1,461,155.87	\$ -237,437.71
GROSS PROFIT	\$1,223,718.16	\$1,461,155.87	\$ -237,437.71
Expenditures			
5001 Payroll Expenses			
Benefits	-9,983.93		-9,983.93
ICHRA	16,988.50		16,988.50
Salary	912,919.65	977,373.91	-64,454.26
SocSec Company	-3,309.67		-3,309.67
Taxes	75,986.21	77,080.00	-1,093.79
Total 5001 Payroll Expenses	992,600.76	1,054,453.91	-61,853.15
5002 Benefits Administration	1,970.00	1,970.00	0.00
5100 Space Rental			

Upper Mississippi River Basin Association

FY 2026 Profit & Loss Budget Overview

July 2025 - June 2026

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Office Rental	68,280.02	68,275.00	5.02
Total 5100 Space Rental	68,280.02	68,275.00	5.02
5101 Legal and Financial			
Bank Charges		25.00	-25.00
Insurance	9,660.26	8,000.00	1,660.26
Legal and Tax Services	2,745.00	2,770.00	-25.00
Total 5101 Legal and Financial	12,405.26	10,795.00	1,610.26
5102 IT Network	12,014.27	11,700.00	314.27
5103 Communications	53,638.00	63,500.00	-9,862.00
5104 Equipment			
Equipment (Maint./Rental)	4,165.30	4,500.00	-334.70
Total 5104 Equipment	4,165.30	4,500.00	-334.70
5105 Supplies	3,469.04	3,400.00	69.04
5106 Postage	88.40	90.00	-1.60
5107 Other Services	4,500.00	4,500.00	0.00
5200 Meeting Expenses	7,106.64	7,005.00	101.64
5201 Travel	15,591.25	15,000.00	591.25
5202 State Travel Reimbursement			
Illinois	4,087.61	5,000.00	-912.39
Iowa		5,000.00	-5,000.00
Minnesota		5,000.00	-5,000.00
Missouri	3,701.99	5,000.00	-1,298.01
State WQ Travel		3,500.00	-3,500.00
Wisconsin		5,000.00	-5,000.00
Total 5202 State Travel Reimbursement	7,789.60	28,500.00	-20,710.40
5300 OPA Expenses			
Equipment (Maint./Rental) OPA	500.00	500.00	0.00
Other OPA	450.00	450.00	0.00
Travel OPA	196.63	200.00	-3.37
Total 5300 OPA Expenses	1,146.63	1,150.00	-3.37
5304 USEPA Gulf Hypoxia			
Contractual	13,650.00	13,500.00	150.00
Supplies		0.00	0.00
Travel	7,927.70	8,725.00	-797.30
Total 5304 USEPA Gulf Hypoxia	21,577.70	22,225.00	-647.30
5305 USACE NESP			
Other NESP	21,900.00	21,000.00	900.00
Travel	10,851.64	9,850.00	1,001.64
Total 5305 USACE NESP	32,751.64	30,850.00	1,901.64
5306 CIROH UMRS			
Contractual	32,720.43	33,100.00	-379.57
Other CIROH		0.00	0.00

Upper Mississippi River Basin Association

FY 2026 Profit & Loss Budget Overview

July 2025 - June 2026

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Supplies		0.00	0.00
Travel	6,452.78	7,205.00	-752.22
Total 5306 CIROH UMRS	39,173.21	40,305.00	-1,131.79
5307 Exchange Network			
Contractual	61,963.28	75,640.00	-13,676.72
Supplies		0.00	0.00
Travel	173.52	175.00	-1.48
Total 5307 Exchange Network	62,136.80	75,815.00	-13,678.20
5308 Interstate WQ Monitoring			
Communications	3,600.00	1,950.00	1,650.00
Shipping	24,691.13	24,464.00	227.13
Supplies	1,201.33	1,910.00	-708.67
Total 5308 Interstate WQ Monitoring	29,492.46	28,324.00	1,168.46
5999 Miscellaneous Expense	0.00		0.00
Total Expenditures	\$1,369,896.98	\$1,472,357.91	\$ -102,460.93
NET OPERATING REVENUE	\$ -146,178.82	\$ -11,202.04	\$ -134,976.78
NET REVENUE	\$ -146,178.82	\$ -11,202.04	\$ -134,976.78

Upper Mississippi River Basin Association

FY 2027 Profit & Loss Budget

July 2026 - June 2027

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Revenue			
4000 State Dues			
Illinois Dues		70,350.00	-70,350.00
Iowa Dues	17,587.50	70,350.00	-52,762.50
Minnesota Dues	17,587.50	70,350.00	-52,762.50
Missouri Dues	54,873.00	70,350.00	-15,477.00
Wisconsin Dues		70,350.00	-70,350.00
WQ Assessment	22,680.00	113,400.00	-90,720.00
Total 4000 State Dues	112,728.00	465,150.00	-352,422.00
4100 Contracts and Grants			
Exchange Network Grant (IL)		58,617.00	-58,617.00
Interstate Monitoring (Multi)		62,597.00	-62,597.00
NASA Nutrients DSS		43,000.00	-43,000.00
NASA S2S		40,000.00	-40,000.00
UMN CIROH		200,000.00	-200,000.00
USACE (NESP)		148,000.00	-148,000.00
USACE (UMRR)		145,000.00	-145,000.00
USEPA (HTF)		60,000.00	-60,000.00
USEPA (OPA)	0.00	175,000.00	-175,000.00
Total 4100 Contracts and Grants	0.00	932,214.00	-932,214.00
4200 Interest Income			
Short Term Interest			
Short Term (Brokerage Account)		10,000.00	-10,000.00
Short Term (CD)		1,200.00	-1,200.00
Short Term (Checking)		900.00	-900.00
Total Short Term Interest		12,100.00	-12,100.00
Total 4200 Interest Income		12,100.00	-12,100.00
Total Revenue	\$112,728.00	\$1,409,464.00	\$ -1,296,736.00
GROSS PROFIT	\$112,728.00	\$1,409,464.00	\$ -1,296,736.00
Expenditures			
5000 Depreciation		10,348.00	-10,348.00
5001 Payroll Expenses			
ICHR	965.34		965.34
Salary	62,437.50	897,634.00	-835,196.50
Taxes	4,992.74	74,000.00	-69,007.26
Total 5001 Payroll Expenses	68,395.58	971,634.00	-903,238.42
5002 Benefits Administration	110.00	1,970.00	-1,860.00
5100 Space Rental			
Office Rental	2,753.32	68,000.00	-65,246.68
Total 5100 Space Rental	2,753.32	68,000.00	-65,246.68
5101 Legal and Financial			
Bank Charges		25.00	-25.00

Upper Mississippi River Basin Association

FY 2027 Profit & Loss Budget

July 2026 - June 2027

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Insurance	2,426.00	8,000.00	-5,574.00
Legal and Tax Services		19,500.00	-19,500.00
Total 5101 Legal and Financial	2,426.00	27,525.00	-25,099.00
5102 IT Network	476.85	11,700.00	-11,223.15
5103 Communications		65,000.00	-65,000.00
5104 Equipment			
Equipment (Maint./Rental)		4,500.00	-4,500.00
Total 5104 Equipment		4,500.00	-4,500.00
5105 Supplies		3,000.00	-3,000.00
5106 Postage		90.00	-90.00
5107 Other Services		4,500.00	-4,500.00
5200 Meeting Expenses		15,000.00	-15,000.00
5201 Travel	1,251.43	30,000.00	-28,748.57
5202 State Travel Reimbursement			
Illinois		5,000.00	-5,000.00
Iowa		5,000.00	-5,000.00
Minnesota		5,000.00	-5,000.00
Missouri		5,000.00	-5,000.00
State WQ Travel		3,500.00	-3,500.00
Wisconsin		5,000.00	-5,000.00
Total 5202 State Travel Reimbursement		28,500.00	-28,500.00
5300 OPA Expenses			
Equipment (Maint./Rental) OPA		500.00	-500.00
Other OPA		450.00	-450.00
Travel OPA		200.00	-200.00
Total 5300 OPA Expenses		1,150.00	-1,150.00
5304 USEPA Gulf Hypoxia			
Contractual		7,500.00	-7,500.00
Supplies		500.00	-500.00
Travel	1,027.80	7,500.00	-6,472.20
Total 5304 USEPA Gulf Hypoxia	1,027.80	15,500.00	-14,472.20
5305 USACE NESP			
Other NESP		6,000.00	-6,000.00
Travel		3,000.00	-3,000.00
Total 5305 USACE NESP		9,000.00	-9,000.00
5306 CIROH UMRS			
Contractual		15,000.00	-15,000.00
Other CIROH		0.00	0.00
Supplies		1,000.00	-1,000.00
Travel		7,500.00	-7,500.00
Total 5306 CIROH UMRS		23,500.00	-23,500.00
5307 Exchange Network			

Upper Mississippi River Basin Association

FY 2027 Profit & Loss Budget

July 2026 - June 2027

	TOTAL		
	ACTUAL	BUDGET	OVER BUDGET
Contractual		4,920.00	-4,920.00
Supplies		500.00	-500.00
Travel		1,200.00	-1,200.00
Total 5307 Exchange Network		6,620.00	-6,620.00
5308 Interstate WQ Monitoring			
Communications		7,500.00	-7,500.00
Shipping		24,464.00	-24,464.00
Supplies		500.00	-500.00
Total 5308 Interstate WQ Monitoring		32,464.00	-32,464.00
5309 NASA Nutrient DSS			
Catering		5,000.00	-5,000.00
Contractual/Other		6,500.00	-6,500.00
Facility Rental		1,000.00	-1,000.00
Supplies		500.00	-500.00
Travel		4,500.00	-4,500.00
Total 5309 NASA Nutrient DSS		17,500.00	-17,500.00
5310 NASA S2S			
Catering		5,000.00	-5,000.00
Contractual/Other		2,500.00	-2,500.00
Facility Rental		10,000.00	-10,000.00
Supplies		500.00	-500.00
Travel		1,600.00	-1,600.00
Total 5310 NASA S2S		19,600.00	-19,600.00
Total Expenditures	\$76,440.98	\$1,367,101.00	\$ -1,290,660.02
NET OPERATING REVENUE	\$36,287.02	\$42,363.00	\$ -6,075.98
NET REVENUE	\$36,287.02	\$42,363.00	\$ -6,075.98

Upper Mississippi River Basin Association

Balance Sheet As of July 20, 2026

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
Checking HT 2732	142,822.47
Investment	
Brokerage Account	220,377.71
CD_2 HT	54,239.62
Total Investment	274,617.33
Total Bank Accounts	\$417,439.80
Accounts Receivable	
Contract/grants	0.00
Invoiced/Billable	66,363.06
Total Contract/grants	66,363.06
Total Accounts Receivable	\$66,363.06
Other Current Assets	
Payroll Corrections	-172.75
Payroll Refunds	1.33
Prepaid Expense	8.00
Office Rental Prepaid Expense	-3,876.01
Total Prepaid Expense	-3,868.01
QuickBooks Tax Holding Account	9,591.22
Total Other Current Assets	\$5,551.79
Total Current Assets	\$489,354.65
Fixed Assets	
604(b) Equipment	3,683.12
Accum. Deprec. 604(b)	-1,520.51
Accum. Deprec. OPA	-25,793.48
Accum. Deprec. STC	-3,885.00
Accum. Deprec. UMRBA	-11,180.66
Accum. Deprec. WQ	-1,290.00
OPA Equipment	27,744.64
STC Equipment	4,332.67
UMRBA Equipment	47,575.08
WQ Equipment	1,290.00
Total Fixed Assets	\$40,955.86
TOTAL ASSETS	\$530,310.51

Upper Mississippi River Basin Association

Balance Sheet As of July 20, 2026

	TOTAL
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
Visa Chase 5294	2,977.13
Total Credit Cards	\$2,977.13
Other Current Liabilities	
Deferred MO DoC (WLM) Revenue	4,206.05
Office Expense Liabilities	0.00
Travel Expense	1,619.60
Total Office Expense Liabilities	1,619.60
Payroll Liabilities	0.00
Accrued Vacation	80,869.17
Accrued Vacation FICA	6,186.50
Federal Taxes (941/943/944)	8,117.76
Federal Withholding	189.00
Medicare	
Medicare Company	39.17
Medicare Employee	39.17
Total Medicare	78.34
MN Income Tax	2,679.63
MN Paid Family and Medical Leave SUI	3,293.39
MN Unemployment Taxes	-706.65
Social Security	
SocSec Company	167.50
SocSec Employee	167.50
Total Social Security	335.00
SUTA (Minnesota UC)	325.51
Workforce Enhancement Fee	334.97
Total Payroll Liabilities	101,702.62
Total Other Current Liabilities	\$107,528.27
Total Current Liabilities	\$110,505.40
Total Liabilities	\$110,505.40
Equity	
Retained Earnings	383,518.94
Net Revenue	36,286.17
Total Equity	\$419,805.11
TOTAL LIABILITIES AND EQUITY	\$530,310.51

Upper Mississippi River Quarterly Meetings

Attachment C

UMRBA Regional Nutrient Loss Reduction Collaboration Goals

Page Number	Document Title
C-1	Plan to Support Nutrient Loss Reduction at the Regional Level in the Upper Mississippi River Basin (July 9, 2026)

Upper Mississippi River Basin Association Plan to Support Nutrient Loss Reduction at the Regional Level in the Upper Mississippi River Basin

Draft as of July 9, 2026

Goal 1: Identify and highlight commonalities across states in nutrient loss reduction strategies

Objective 1: Support collaborations across states in nutrient loss reduction actions

Strategy 1: Create a regional compilation of state nutrient loss reduction strategies

Strategy 2: Identify shared goals and challenges in the states' nutrient loss reduction actions to enable collaborative solutions or implementation.

Goal 2: Identify and support interstate and regional actions that complement state-level nutrient loss reduction strategies

Objective 1: Support coordination for interstate sharing of scientific information, monitoring results, and modeling outputs across jurisdictional boundaries

Strategy 1: Provide means for states to establish shared protocols for cross-border data collection and reporting

Objective 2: Promote the increase in number of agricultural producers employing cover crops and conservation tillage practices through coordination with agricultural stakeholders and food companies

Objective 3: Increase the number of restored and constructed wetlands through streamlining and securing additional funding

Objective 4: Increase the implementation of edge-of-field best management practices through streamlining programs and seeking additional financial and technical support

Strategy 1: Develop a regional pilot program that supports and elevates emerging, state-led efforts to increase implementation of three key multi-benefit conservation practices (cover crops and conservation tillage practices, wetland conservation and restoration, and edge-of-field best management practices)

Goal 3: Enhance the partnership between state, federal, and local government agencies responsible for addressing nutrient loss reductions in the Upper Mississippi River

Objective 1: Enhance collaborations among state-level nutrient loss reduction coordinators and other government colleagues and leaders in the region

Strategy 1: Establish and maintain a UMRBA-hosted Nutrient Loss Reduction Committee

Strategy 2: Host biennial meetings of state, federal, local government leaders and other interested organizations and individuals in support of State Nutrient Loss Reduction Strategies

Upper Mississippi River Quarterly Meetings

Attachment D

USGS Integrated Water Sciences Program

Page Number	Document Title
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Hyperlink	Program Overview: https://www.usgs.gov/mission-areas/water-resources/science/integrated-water-science-iws-basins#overview
Hyperlink	Illinois River Next Generation Water Observing System: https://www.usgs.gov/mission-areas/water-resources/science/next-generation-water-observing-system-illinois-river-basin

Upper Mississippi River Quarterly Meetings

Attachment E

Navigation and Ecosystem Sustainability Program

Page Number	Document Title
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E-1	L&D 25 1,200-Foot Chamber Construction Project Schedule (7/2/2026)
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U.S. ARMY

LOCK 25 NEW 1200-FT. LOCK MEGA PROJECT - WINFIELD, MO



US Army Corps of Engineers®



Lockwall Construction Phase 1

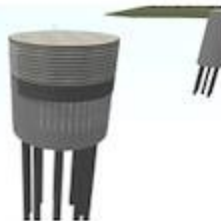
- Design ☒
- Acquisition ☒
- Construction ☒
- First construction contract on NESF authority
- Contract completed March 2024

Bulkheads Phase 2A

- Design ☒
- Acquisition ☒
- Fabrication ☒ 79%
- Required for construction of lock floor
- Long lead time item

Downstream Cell Phase 2B

- Design ☒
- Acquisition ☒
- Construction ☒ 45%
- Navigation industry requested navigational aide
- Required before Intermediate Wall construction begins
- Drilled shaft installation ongoing



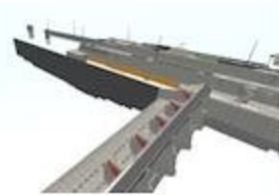
Construction Operations Facilities Phase 2C

- RFP Development ☒
- Acquisition ☒
- Contractor Design ☒
- Construction ☒ 37%
- Contains QA concrete lab facilities for USACE oversight
- Required to operate & maintain both lock facilities



Lock Foundation & Site Prep Phase 2D

- Design ☒
- Acquisition ☒
- Construction ☒ Not started
- Re-establishes lock foundation post 2011 scour event
- Advance contract mitigates one year of schedule risk
- Contract awarded 30 JUN 26



Main Lock Phase 2

- Design ☒
- Acquisition ☒ 65%
- Construction ☒ Not started
- Design complete 11 JUN 26
- Acquisition Plan & Source Selection Plan approved
- Solicitation RTA JUL 2026

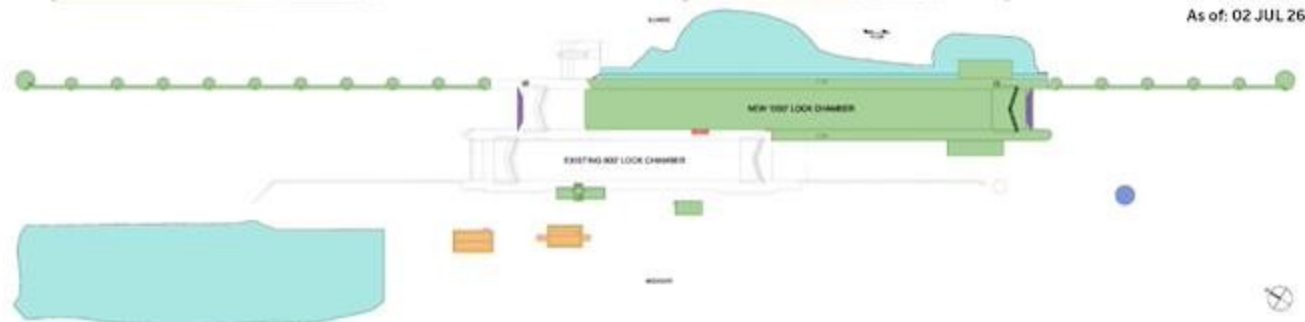


Quarterly Outlook

- 4th Quarter FY26:
 - Phase 2 solicitation RTA
- 1st Quarter FY27:
 - Phase 2 open bids
 - Phase 2B complete
- 2nd Quarter FY27:
 - Phase 2 source selection
 - Phase 2A complete
- 3rd Quarter FY27:
 - Phase 2 source selection
- 4th Quarter FY27:
 - Phase 2 award

As of: 02 JUL 26

- Lockwall Construction Phase 1
- Bulkheads Phase 2A
- Downstream Cell Phase 2B
- Construction Operations Facilities Phase 2C
- Lock Foundation & Site Preparation Phase 2D
- Main Lock Phase 2



Upper Mississippi River Quarterly Meetings

Attachment F

Additional Items

Page Number	Document Title
F-1	Future Meeting Schedule
F-2 to F-8	Frequently Used Acronyms (4-29-2022)

QUARTERLY MEETINGS FUTURE MEETING SCHEDULE

OCTOBER 2026	
<u>Quad Cities</u>	
October 13	UMRBA Quarterly Meeting
October 14	UMRR Coordinating Committee Quarterly Meeting

FEBRUARY 2027	
<u>Virtual</u>	
February 16	UMRBA Quarterly Meeting
February 17	UMRR Coordinating Committee Quarterly Meeting

MAY 2027	
<u>Minneapolis-St. Paul Metro</u>	
May 18	UMRBA Quarterly Meeting
May 19	UMRR Coordinating Committee Quarterly Meeting

Acronyms Frequently Used on the Upper Mississippi River System

AAR	After Action Report
A&E	Architecture and Engineering
ACRCC	Asian Carp Regional Coordinating Committee
AFB	Alternative Formulation Briefing
AHAG	Aquatic Habitat Appraisal Guide
AHRI	American Heritage Rivers Initiative
AIS	Aquatic Invasive Species
ALC	American Lands Conservancy
ALDU	Aquatic Life Designated Use(s)
AM	Adaptive Management
ANS	Aquatic Nuisance Species
AP	Advisory Panel
APE	Additional Program Element
ARRA	American Recovery and Reinvestment Act
ASA(CW)	Assistant Secretary of the Army for Civil Works
A-Team	Analysis Team
ATR	Agency Technical Review
AWI	America's Watershed Initiative
AWO	American Waterways Operators
AWQMN	Ambient Water Quality Monitoring Network
BA	Biological Assessment
BATIC	Build America Transportation Investment Center
BCOES	Bid-ability, Constructability, Operability, Environmental, Sustainability
BCR	Benefit-Cost Ratio
BMPs	Best Management Practices
BO	Biological Opinion
CAP	Continuing Authorities Program
CAWS	Chicago Area Waterways System
CCC	Commodity Credit Corporation
CCP	Comprehensive Conservation Plan
CEICA	Cost Effectiveness Incremental Cost Analysis
CERCLA	Comprehensive Environmental Response, Compensation, and Liability Act
CEQ	Council on Environmental Quality
CFR	Code of Federal Regulations
CFS	Cubic Feet Per Second
CG	Construction General
CIA	Computerized Inventory and Analysis
CMMP	Channel Maintenance Management Plan
COE	Corps of Engineers
COPT	Captain of the Port
CPUE	Catch Per Unit Effort
CRA	Continuing Resolution Authority
CREP	Conservation Reserve Enhancement Program
CRP	Conservation Reserve Program

CSP	Conservation Security Program
CUA	Cooperative Use Agreement
CWA	Clean Water Act
CY	Cubic Yards
DALS	Department of Agriculture and Land Stewardship
DED	Department of Economic Development
DEM	Digital Elevation Model
DET	District Ecological Team
DEWS	Drought Early Warning System
DMMP	Dredged Material Management Plan
DNR	Department of Natural Resources
DO	Dissolved Oxygen
DOA	Department of Agriculture
DOC	Department of Conservation
DOER	Dredging Operations and Environmental Research
DOT	Department of Transportation
DPR	Definite Project Report
DQC	District Quality Control/Quality Assurance
DSS	Decision Support System
EA	Environmental Assessment
ECC	Economics Coordinating Committee
EEC	Essential Ecosystem Characteristic
EIS	Environmental Impact Statement
EMAP	Environmental Monitoring and Assessment Program
EMAP-GRE	Environmental Monitoring and Assessment Program-Great Rivers Ecosystem
EMP	Environmental Management Program [Note: Former name of Upper Mississippi River Restoration Program.]
EMP-CC	Environmental Management Program Coordinating Committee
EO	Executive Order
EPA	Environmental Protection Agency
EPM	Environmental Pool Management
EPR	External Peer Review
EQIP	Environmental Quality Incentives Program
ER	Engineering Regulation
ERDC	Engineering Research & Development Center
ESA	Endangered Species Act
EWMN	Early Warning Monitoring Network
EWP	Emergency Watershed Protection Program
FACA	Federal Advisory Committee Act
FEMA	Federal Emergency Management Agency
FERC	Federal Energy Regulatory Commission
FDR	Flood Damage Reduction
FFS	Flow Frequency Study
FMG	Forest Management Geodatabase
FONSI	Finding of No Significant Impact
FRM	Flood Risk Management

FRST	Floodplain Restoration System Team
FSA	Farm Services Agency
FTE	Full Time Equivalent
FWCA	Fish & Wildlife Coordination Act
FWIC	Fish and Wildlife Interagency Committee
FWS	Fish and Wildlife Service
FWWG	Fish and Wildlife Work Group
FY	Fiscal Year
GAO	Government Accountability Office
GEIS	Generic Environmental Impact Statement
GI	General Investigations
GIS	Geographic Information System
GLC	Governors Liaison Committee
GLC	Great Lakes Commission
GLMRIS	Great Lakes and Mississippi River Interbasin Study
GPS	Global Positioning System
GREAT	Great River Environmental Action Team
GRP	Geographic Response Plan
H&H	Hydrology and Hydraulics
HAB	Harmful Algal Bloom
HEC-EFM	Hydrologic Engineering Center Ecosystems Function Model
HEC-RAS	Hydrologic Engineering Center River Analysis System
HEL	Highly Erodible Land
HEP	Habitat Evaluation Procedure
HNA	Habitat Needs Assessment
HPSF	HREP Planning and Sequencing Framework
HQUSACE	Headquarters, USACE
H.R.	House of Representatives
HREP	Habitat Rehabilitation and Enhancement Project
HSI	Habitat Suitability Index
HU	Habitat Unit
HUC	Hydrologic Unit Code
IBA	Important Bird Area
IBI	Index of Biological (Biotic) Integrity
IC	Incident Commander
ICS	Incident Command System
ICWP	Interstate Council on Water Policy
IDIQ	Indefinite Delivery/Indefinite Quantity
IEPR	Independent External Peer Review
IGE	Independent Government Estimate
IIA	Implementation Issues Assessment
IIFO	Illinois-Iowa Field Office (formerly RIFO - Rock Island Field Office)
ILP	Integrated License Process
IMTS	Inland Marine Transportation System
IPR	In-Progress Review
IRCC	Illinois River Coordinating Council

IRPT	Inland Rivers, Ports & Terminals
IRTC	Implementation Report to Congress
IRWG	Illinois River Work Group
ISA	Inland Sensitivity Atlas
IWR	Institute for Water Resources
IWRM	Integrated Water Resources Management
IWS	Integrated Water Science
IWTF	Inland Waterways Trust Fund
IWUB	Inland Waterways Users Board
IWW	Illinois Waterway
L&D	Lock(s) and Dam
LC/LU	Land Cover/Land Use
LDB	Left Descending Bank
LERRD	Lands, Easements, Rights-of-Way, Relocation of Utilities or Other Existing Structures, and Disposal Areas
LiDAR	Light Detection and Ranging
LMR	Lower Mississippi River
LMRCC	Lower Mississippi River Conservation Committee
LOI	Letter of Intent
LTRM	Long Term Resource Monitoring
M-35	Marine Highway 35
MAFC	Mid-America Freight Coalition
MARAD	U.S. Maritime Administration
MARC 2000	Midwest Area River Coalition 2000
MCAT	Mussel Community Assessment Tool
MICRA	Mississippi Interstate Cooperative Resource Association
MDM	Major subordinate command Decision Milestone
MIPR	Military Interdepartmental Purchase Request
MMR	Middle Mississippi River
MMRP	Middle Mississippi River Partnership
MNRG	Midwest Natural Resources Group
MOA	Memorandum of Agreement
MoRAST	Missouri River Association of States and Tribes
MOU	Memorandum of Understanding
MRAPS	Missouri River Authorized Purposes Study
MRBI	Mississippi River Basin (Healthy Watersheds) Initiative
MRC	Mississippi River Commission
MRCC	Mississippi River Connections Collaborative
MRCTI	Mississippi River Cities and Towns Initiative
MRRC	Mississippi River Research Consortium
MR&T	Mississippi River and Tributaries (project)
MSP	Minimum Sustainable Program
MVD	Mississippi Valley Division
MVP	St. Paul District
MVR	Rock Island District
MVS	St. Louis District

NAS	National Academies of Science
NAWQA	National Water Quality Assessment
NCP	National Contingency Plan
NIDIS	National Integrated Drought Information System (NOAA)
NEBA	Net Environmental Benefit Analysis
NECC	Navigation Environmental Coordination Committee
NED	National Economic Development
NEPA	National Environmental Policy Act
NESP	Navigation and Ecosystem Sustainability Program
NETS	Navigation Economic Technologies Program
NGO	Non-Governmental Organization
NGRREC	National Great Rivers Research and Education Center
NGWOS	Next Generation Water Observing System
NICC	Navigation Interests Coordinating Committee
NPDES	National Pollution Discharge Elimination System
NPS	Non-Point Source
NPS	National Park Service
NRC	National Research Council
NRCS	Natural Resources Conservation Service
NRDAR	Natural Resources Damage Assessment and Restoration
NRT	National Response Team
NSIP	National Streamflow Information Program
NWI	National Wetlands Inventory
NWR	National Wildlife Refuge
O&M	Operation and Maintenance
OHWM	Ordinary High Water Mark
OMB	Office of Management and Budget
OMRR&R	Operation, Maintenance, Repair, Rehabilitation, and Replacement
OPA	Oil Pollution Act of 1990
ORSANCO	Ohio River Valley Water Sanitation Commission
OSC	On-Scene Coordinator
OSE	Other Social Effects
OSIT	On Site Inspection Team
P3	Public-Private Partnerships
PA	Programmatic Agreement
PAS	Planning Assistance to States
P&G	Principles and Guidelines
P&R	Principles and Requirements
P&S	Plans and Specifications
P&S	Principles and Standards
PCA	Pollution Control Agency
PCA	Project Cooperation Agreement
PCX	Planning Center of Expertise
PDT	Project Delivery Team
PED	Preconstruction Engineering and Design
PgMP	Program Management Plan

PILT	Payments In Lieu of Taxes
PIR	Project Implementation Report
PL	Public Law
PMP	Project Management Plan
PORT	Public Outreach Team
PPA	Project Partnership Agreement
PPT	Program Planning Team
QA/QC	Quality Assurance/Quality Control
RCRA	Resource Conservation and Recovery Act
RCP	Regional Contingency Plan
RCPP	Regional Conservation Partnership Program
RDB	Right Descending Bank
RED	Regional Economic Development
RIFO	Rock Island Field Office (now IIFO - Illinois-Iowa Field Office)
RM	River Mile
RP	Responsible Party
RPEDN	Regional Planning and Environment Division North
RPT	Reach Planning Team
RRAT	River Resources Action Team
RRCT	River Resources Coordinating Team
RRF	River Resources Forum
RRT	Regional Response Team
RST	Regional Support Team
RTC	Report to Congress
S.	Senate
SAV	Submersed Aquatic Vegetation
SDWA	Safe Drinking Water Act
SEMA	State Emergency Management Agency
SET	System Ecological Team
SMART	Specific, Measurable, Attainable, Risk Informed, Timely
SONS	Spill of National Significance
SOW	Scope of Work
SRF	State Revolving Fund
SWCD	Soil and Water Conservation District
T&E	Threatened and Endangered
TEUs	twenty-foot equivalent units
TIGER	Transportation Investment Generating Economic Recovery
TLP	Traditional License Process
TMDL	Total Maximum Daily Load
TNC	The Nature Conservancy
TSP	Tentatively selected plan
TSS	Total Suspended Solids
TVA	Tennessee Valley Authority
TWG	Technical Work Group
UMESC	Upper Midwest Environmental Sciences Center

UMIMRA	Upper Mississippi, Illinois, and Missouri Rivers Association
UMR	Upper Mississippi River
UMRBA	Upper Mississippi River Basin Association
UMRBC	Upper Mississippi River Basin Commission
UMRCC	Upper Mississippi River Conservation Committee
UMRCP	Upper Mississippi River Comprehensive Plan
UMR-IWW	Upper Mississippi River-Illinois Waterway
UMRNWFR	Upper Mississippi River National Wildlife and Fish Refuge
UMRR	Upper Mississippi River Restoration Program [Note: Formerly known as Environmental Management Program.]
UMRR CC	Upper Mississippi River Restoration Program Coordinating Committee
UMRS	Upper Mississippi River System
UMWA	Upper Mississippi Waterway Association
USACE	U.S. Army Corps of Engineers
USCG	U.S. Coast Guard
USDA	U.S. Department of Agriculture
USFWS	U.S. Fish and Wildlife Service
USGS	U.S. Geological Survey
VTC	Video Teleconference
WCI	Waterways Council, Inc.
WES	Waterways Experiment Station (replaced by ERDC)
WHAG	Wildlife Habitat Appraisal Guide
WHIP	Wildlife Habitat Incentives Program
WIIN	Water Infrastructure Improvements for the Nation Act
WLM	Water Level Management
WLMTF	Water Level Management Task Force
WQ	Water Quality
WQEC	Water Quality Executive Committee
WQTF	Water Quality Task Force
WQS	Water Quality Standard
WRDA	Water Resources Development Act
WRP	Wetlands Reserve Program
WRRDA	Water Resources Reform and Development Act